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Nanking  
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Chen Yu Gwan 1939 Jan-May

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學大陵金京南  
UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
CHENGTU, SZECHWAN, CHINA

INDEXED

10th January, 1939

Dr. B.A. Garside,  
Secretary,  
Board of Founders of University of Nanking,  
150 Fifth Avenue,  
NEW YORK CITY, U. S. A.

*Ad 2/17/39*

Dear Dr. Garside:

One of the most pressing needs of the campus of West China Union University is space to carry on the science work in a more adequate way. The present Biology Building has become very seriously congested until it is practically impossible for any one of the institutions to carry out their science work properly. It is quite clear in the minds of all the staff connected with science work that some solution must be found by the fall of 1939.

It has been proposed that all the guest institutions who are now on this campus support an appeal to be made for funds to erect a second science building for West China Union University. We feel morally obligated to support the request to supply this serious need for our host institution. In looking ahead to the years to come, and it may be a number of years before we are able to return to our own campus, a second science building seems to us now to be one of the greatest needs on the campus and we are heartily in favor of endorsing this appeal in order that any funds used for the solution of this problem may be put into a permanent building for West China Union University. It seems to all of us that, while temporary buildings might solve the need for a short time they would not in the end serve the purpose that this chemistry building would for our host institution. When the proposal was presented to all the guest institutions it was clearly stated that our support is moral and that it will not affect in any way the emergency grants that are being secured by the Board of Founders for each individual institution. In other words, it is supposed to be a grant to West China Union University in addition to the emergency grants for the current expenses.

We recommend to the Board of Founders that they endorse heartily this special appeal for a chemistry building to be erected on the campus of West China Union University.

Sincerely yours,

*Y.G. Chen*  
Y.G. Chen

YGC:MT  
Enc.

0431

January 11, 1939

*ack by Priest  
4/8/39.*

Dear Dr. Chen:

Thank you for your letter of December 1st. In this you suggest that Dr. Bowen be more closely linked up with our office in New York through having him appointed President Emeritus of the University of Nanking.

I am sure that everyone will agree heartily to Dr. Bowen's appointment to this position, and that we would all be happy to have him take as active a part in our promotional work on behalf of the University of Nanking as his time and strength will permit. We will bring your letter officially to the attention of the Nanking Board of Founders or its Executive Committee, as soon as the next meeting can be arranged.

We have already been trying to bring Dr. Bowen as actively as possible into connection with our promotional work on behalf of the University of Nanking. As you know, our China Colleges now have a western office in San Francisco with Dr. Buchholz in charge. We have written to Dr. Buchholz urging that he draw Dr. Bowen into as active promotional work as he can, and have also written to Dr. Bowen urging him to take as active a part as he is able. We have not raised with Dr. Bowen the question of his travelling extensively over the United States for we have assumed that he would prefer not to do that. There is a large and fertile field for our Nanking work along the west coast, and Dr. Bowen could devote his full time - if that were available - within that area.

At the time that Dr. Wheeler was called to the Presbyterian Board he suggested that Mr. Caldwell carry on the special interests of the University of Nanking in the field of promotion. This arrangement has been approved by the Nanking Committee on Promotion, and Mr. Caldwell is giving some time to Nanking interest, in addition to his services to the entire group of Colleges. No doubt he has been corresponding with you direct. I am sending both to him and to Dr. Lobenstine, the Chairman of the Nanking Committee on Promotion, copies of your letter.

With all good wishes, I am

Very sincerely yours,

Dr. Y. G. Chen  
University of Nanking  
c/o West China Union University  
Chengtu, Szechwan, CHINA

B A GARSIDE

BaG:MP

Copies to: - Dr. Buchholz  
Mr. Caldwell  
Dr. Lobenstine

0432

January 23, 1939

Dear Dr. Chen:

I attach hereto excerpts from letters received from various friends in response to your general letter of November 17th which we mailed out last week.

Very sincerely yours,

Dr. Y. G. Chen  
University of Nanking  
c/o West China Union University  
Chengtou, Szechwan, CHINA

BAG:MP  
Encls.

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ROTARY INTERNATIONAL  
35 Eastwacker Drive, Chicago

January 19, 1939

Dear Mr. Garsides:

Thank you very much for your note of 14 January and for sending me a copy of Dr. Y.G.Chen's letter of 17 November. When you write to him, will you please thank him on my behalf for his thoughtfulness in asking you to send me a copy of that letter.

Sincerely yours

(signed) CHELSEY R. PERRY  
Secretary

\*\*\*\*\*

CHICAGO CONGREGATIONAL UNION  
19 South La Salle Street, Chicago

January 19, 1939

Dear Mr. Garsides:

I want to thank you very heartily for your letter of January 14th, covering the intensely interesting report of President Chen of the University of Nanking. I wish you would pass on to him from us here the depth of our interest in China, and the heroic work of colleges and universities in the presence of the present tragic situation. We are now putting forth every effort for the China Relief in Chicago through the Church Committee, and I do trust that through the proper agencies, the gallant work of the colleges and universities of China will be adequately supported.

Sincerely yours

(signed) ERNEST GRAHAM GUTHRIE  
General Director

\*\*\* \*\*\*\*\*

UNITED CHRISTIAN MISSIONARY SOCIETY

My dear Mr. Garsides:

February 1, 1939

This is just a little note to heartily thank you for sending me a copy of President Chen's letter written from West China under date of November 17, 1938. I was very glad to receive this and to learn at first hand some of the problems which these good friends are facing.

Sincerely yours,

(signed) Alexander Paul

0434

COPY

Cornell University Agricultural Experiment Sta.  
Ithaca, N. Y.

Dear Mr. Garside:

I want to thank you for sending me the copy of President Chen's letter. It was unusually interesting and it is certainly gratifying to see the way they are carrying on.

The recent copies of the Agricultural and Forestry Notes from the University indicate that they are going forward with their projects and, all in all, it makes us feel that it will be impossible to subjugate a people with a spirit like that.

Sincerely yours,

/s/ H. H. Love  
Professor of Plant Breeding

National Dollar Stores, 929 Market St.  
San Francisco, Calif.

Dear Mr. Garside:

I wish to acknowledge receipt of your letter of the 14th enclosing a copy of letter written by President Chen. I have read the letter over and have found it very interesting, as you mentioned. I am glad that a copy was sent to me. Thanking you again,

Yours very truly,

/s/ Joe Shoong

Columbia University, Dept. of Chemistry

Dear Mr. Garside:

I am greatly indebted to you for a copy of the recent very interesting letter received from President Y. G. Chen, one of my former students whose career I have followed with deep interest. When next you write, please thank him cordially for this courtesy, extending to him my warmest greetings and best wishes that happier days may dawn for him and for his university.

Yours very truly,

/s/ Marston T. Bogert

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*a letter of Jan 18, 1939 fr. Frank G. Hoover  
Secretary M. S. Bates 1/23/39*

January 23, 1939

President Y.G.Chen  
University of Nanking  
c/o West China Union University  
Chengtou, Szechuan, West China

Dear Dr. Chen:

Enclosed herewith is a copy of a letter which we received from Mr. Frank G. Hoover in response to your letter of November 17th. I enclose also a copy of my preliminary acknowledgement of Mr. Hoover's letter.

As you will note from my letter, I am awaiting further word from you and Dr. Bates before I attempt to make any definite comments on the question Mr. Hoover implies as to the continuation of his support of Dr. Ma's work. We understand that Dr. Ma is now giving most or all of his time to work not directly related to the University of Nanking, and we assume that some or all of his budget is being paid by the Government, or by sources outside the University. Regardless of the special value of the work Dr. Ma is doing, we would, of course, like to keep the interest and support of such a valuable friend as Mr. Hoover related to the work being done by the University of Nanking directly. We have had various experiences in the past in which an American donor's interest was tied so closely to some one individual that when that individual left, the institution, the donor's interest went with him, never to return. We should like to guard against the possibility of any such development in this present instance. We here in New York must look to you and Dr. Bates to indicate the wisest course of procedure for us to follow.

Nanking is in such urgent need of funds just now to keep its regular work going forward. Mr. Hoover is the type of friend to whom we would normally turn for a generous gift toward our emergency fund. But we probably should not approach him for any special gift until we know just what attitude we should take with regard to the continuation of his support of Dr. Ma's work.

If it is your judgement that Mr. Hoover should continue Dr. Ma's support on the same basis as heretofore, we will pass that word on to him. If, however, Dr. Ma is now receiving support from some other sources, or if for some other reason you think it would be better for Mr. Hoover to designate his contribution for some other purpose more directly related to the University, please make concrete suggestions as to objectives which you think would specifically appeal to him. I either you or Dr. Bates write to Mr. Hoover about this matter direct, will you please let me have a copy of your letter, so that we can keep informed as to just how the matter stands and what you are proposing.

Very sincerely yours  
B A GARSIDE

BAG:CH Encl.

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THE HOOVER COMPANY  
NORTH CANTON? OHIO

January 18, 1939

Dear Mr. Carside:

Thanks for your letter of January 14th, together with Dr. Chen's report from the University of Nanking, dated November 17th.

It seems to me that the University is doing a wonderful piece of work in the face of the terrific resistance they are encountering. Their heroism and spirit of personal sacrifice cannot help but compel admiration by their friends and place them in an even stronger position when the war is over to extend their services to the Chinese people.

The first time you have an opportunity to write to Dr. Chen I wish you would express to him my personal appreciation for his fine report.

I have heard from Dr. W.H.Ma, formerly connected with Nanking University, for whose work I have been contributing something to the University each year, to the effect that he is now engaged in government work, placed directly in charge of the reorganization of local government along the lines of his research work while with the University. While I regretted in one way to have him leave the University, it seems to me that he is now in position to do the same high quality of work but to extend his sphere of influence over a much larger field. If in your correspondence with Dr. Chen you receive any contrary advice, I should be pleased to have it.

In other words, I have the impression that the work of Dr. Ma is being carried on along the lines desired by the University of Nanking, and if I am wrong in this impression, I would like to be set straight.

Will receive your further reports with great interest.

Sincerely yours

(signed) FRANK G. HOOVER

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NOTE: See letter from Chen dated Dec. 20, 1938. Also see letter to Fairfield Jan. 30, 1939.

January 24, 1939

Dear President Chen:

Let me acknowledge receipt of your letter of December 20th. This deals with the arrangements for the return of Mr. and Mrs. Charles H. Riggs at the close of the brief furlough which Mr. Riggs is planning to begin this spring.

I have already discussed briefly with Dr. Fairfield the question of possible arrangements for Mr. and Mrs. Riggs' return this fall. I would be glad to transmit to him the request of the University that the American Board undertake increased, and if possible the full, support of Mr. and Mrs. Riggs during the term of service which will begin this fall. I believe that there would be some personal sympathy toward such a proposal among at least some members of the Prudential Committee of the American Board. But whether the Board can find the necessary financial support for the balance of Mr. and Mrs. Riggs' salary and allowances I do not know.

Very sincerely yours,

B A GARSIDE

BAG:MP

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*over*  
ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

150 Fifth Avenue  
New York, N.Y.

January 24, 1939

*acted by  
Presidents  
4/6/39*

President Lincoln Dsang  
President Y. G. Chen  
President Shuming T. Liu  
President Wu Yi-fang  
Chengtu, Szechwan  
CHINA

Dear Friends:

A number of developments during recent weeks have contributed to my writing of this joint letter.

First of all, we have now reached the time of the year when our New York office always sends you the best forecast we can make as to regular income for the fiscal year which will begin on July 1st next. Mr. Evans is preparing for each of the four universities now in Chengtu a preliminary estimate of assured income for 1939-40 from endowment, mission board grants, and other regular sources. These estimates will probably go forward in the same mail as this letter or at least within the next week.

In the second place, there have been an increasing number of inquiries from every part of our American constituency as to the probable plans of the colleges for 1939-40. When we conducted our emergency campaign for 1937-38, everyone recognized that a fresh and serious emergency existed, and that we were quite justified in making such an appeal. During our current 1938-39 emergency campaign most of our friends are still willing to accept our plea that an emergency exists, and to make contributions on that basis. But there is pretty general agreement that we can not for a third successive year go before our American friends with a plea for gifts for an "emergency". If the disturbed conditions in China are to continue for a prolonged period, as now seems likely, we must assure our American friends that every possible adjustment to these disturbed conditions has been made, and that our Colleges have worked out plans which will enable them to go on for a number of years if necessary on a reasonably sound and economical basis.

In the third place, Dr. Serge Elisseeff made a special trip to New York last week for the purpose of having a full conference with us as to the program of the six universities receiving support from the Harvard-Yenching Institute, in the field of Chinese Cultural Studies. Apparently the Trustees of the Institute feel very strongly that the universities should make very radical adjustments to the present situation. In particular, Dr. Elisseeff raises the question of the extent to which Cheeloo, Nanking, and West China have been able to unite the work they are doing in this field of Chinese Cultural Studies. He states that the Trustees recognize the considerations which made it necessary for these three universities to carry on work that was largely along institutional lines during 1937-38. The Trustees feel, however, that during the current year 1938-39 the three universities should have succeeded in attaining a much larger degree of unity in the work they are doing in Chinese Cultural Studies. And it is their hope that if these three universities remain together on the Chengtu campus during 1939-40 that institutional lines in the field of Chinese Cultural Studies might be largely or wholly eliminated, and that the work to be conducted as a single enterprise, with substantial economies in the matter of number of staff required and number of courses offered.

0440

January 24, 1939

In the fourth place, the individual Boards of Trustees and the Associated Boards must devote themselves during the next five months to the important and difficult task of passing upon the programs of the individual colleges and of the group as a whole, for the year 1939-40, with special reference to the obligations which the individual Boards and the united group have for providing regular and special support for this work. It now seems obvious that more difficult questions will be raised this spring than at any time during the last decade. We must have full and frank information from each of the Colleges as to their own special situation and problems, as to the adjustments they have made and are planning to make, and as to the reasons why certain other adjustments are not possible at this time.

This letter is written therefore to ask that each of you keep us fully informed during the coming months, both on behalf of your individual institutions and on behalf of the four Colleges as a group, with reference to your plans, program, and financial estimates for 1939-40.

First of all, what are the prospects as to all four of the Colleges remaining on the West China campus for 1939-40? We realize that thus far you have had to live on a month by month basis. Even during the next few months there will be exceeding difficulty in saying definitely whether your college expects to remain in Chengtu or to return to its original campus. You can quite rightly point out that "some sudden change in the military situation in China may necessitate a complete revision of our plans at any moment." All these considerations the groups here in America recognize quite clearly. On the other hand we can not possibly make plans for 1939-40 except on the general assumption that certain work will probably be carried on in certain definite locations.

In the second place, if all four of your colleges are planning to remain in Chengtu during 1939-40 what will be your general policy with regard to the maintenance of institutional lines? How far will separate institutional lines be maintained in the field of administration, including the functions of the presidents, field treasurers, deans, and other major administrative officers? To what extent can some or all of these administrative functions be correlated or amalgamated? How far is it planned to maintain separate institutional lines in the field of instruction? Will different policies be followed in different schools and departments - some being more completely combined than others? How far, and in what departments, can a staff member of one university take into a single class the students of all four of the universities in his own special field? How great a reduction in the total teaching staff can be effected by such combinations? Where reductions are effected will this mean releasing staff members already employed, and if so what legal or moral obligations do we have to the staff members thus released?

In the third place, what would be the policy of the universities with regard to the admission of students? Will Chefoo, Ginling, and Nanking restrict their enrollment to students who come to Chengtu from the areas which these three institutions normally serve in the eastern and northern parts of China? Will West China restrict its enrollment to students coming from the western section of China? Or will some liberty be allowed each student to choose the university in which he or she wishes to enroll, regardless of the area from which he or she comes? How will credit be given where students enrolled in one university do some or all of their work in classes which combine the students from several or all of the institutions?

0441

January 24, 1939

In the fourth place, how far can the budgets of the four universities be correlated or amalgamated? Must four separate sets of current accounts be kept, with exchange of funds between different institutions where adjustments are necessary? Can there be a pooling of funds and expenditures in some departments of operation and maintenance or of instruction? What economies can be effected as a result of correlation or amalgamation?

In the fifth place, what are your plans with regard to the use of the buildings and equipment of West China Union University? How far will institutional lines be maintained in the use of class rooms, laboratories, dormitories and administrative offices? Have the buildings already erected during the past year or now in process of construction made reasonably adequate provision for the physical needs for next year, or is additional construction urgently needed? If any further construction is needed, please send full details, and also indicate what use should be made of such additional buildings after the termination of the present emergency.

If any of the three visiting institutions is planning to transfer some or all of its work either back to its original campus or to some other center outside of Chengtu all of the above questions would still be applicable to such institutions and departments as plan to remain.

The above questions are only a few of the obvious problems which confront us as we consider the work of the four universities for 1939-40. We know that all these questions have been very much in your minds and that you have also been studying many other phases of the same problem which we have not mentioned. You have many problems with which we have no acquaintance whatever. We do not wish to add to the heavy burdens you are already carrying by suggesting some long questionnaire to be filled out. But as you will all recognize, neither our individual Boards of Trustees nor the group as a whole can effectively give you the help you will need next year except as we understand your situation fully, and present it intelligently and with conviction to all of the American friends to whom we must look for the continuation of your support.

We hope that you and your colleagues will have opportunities to discuss such problems as these with the members of our Boards of Trustees who are visiting Chengtu this winter. We hope too that all four of you will be attending the meeting of the presidents of all the Christian Colleges in China which we understand is to be held about the middle of April. At that time the accomplishments and problems of the group of institutions working together in West China will undoubtedly be one of the major topics of discussion.

Here in America everyone is watching with keen interest the progress of the experiment in working together, which our four colleges on the West China campus are conducting. We realize that it was begun under the compulsion of an emergency situation, and that there was no time for long-range planning before you found yourself crowded together on the West China campus, but we believe that the experiment will produce many valuable lessons in cooperation which will prove helpful to the whole program of Christian higher education in China during the years just ahead.

Very sincerely yours,

BAG:MP

0442

Minutes - Bd of Founder 1/9/39 - University of Nanking

The University of Nanking  
150 Fifth Avenue  
New York City

January 24, 1939

Copy to Miss Priest

Dr. Y. G. Chen  
The University of Nanking  
Chengtu, Szechuan, China

Dear Dr. Chen:

I enclose herewith minutes of the meeting of the Board of Founders held on January 9. This meeting was arranged so that the Board of Founders might have as their guest, Dr. Ferguson, honoring him as the first President of the University.

There were only a few items of business which needed to come up at this meeting, and the time was largely spent in listening to Dr. Ferguson's reminiscences and viewpoint of the situation in Nanking. As you will note, there was no particular action called for, or taken, at this meeting other than routine business.

Sincerely yours,

Assistant Secretary

JIP:VW  
Enclosure

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學大陵金京南  
UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
CHENGTU, SZECHWAN, CHINA

Stencilled V. W.  
4-14-39

9th February, 1939

Dr. B.A. Garside,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
NEW YORK CITY, U. S. A.

ack 3/16

Dear Dr. Garside:

I have heard during the last few days that the question has been raised concerning the possibility of opening the University in Nanking in the very near future. We have given the matter very careful consideration and I wish to send you this letter, more or less confidentially, to show the decision that has been made by our group.

1. The staff members in Nanking have consistently written us that they consider it is impossible to open the institution at the present time. We may have written you already that an attempt was made to open a senior middle school on the college campus, but only three students applied making it impossible to carry on a school. Probably this is due to the fact that the students of that age who wish to have an education prefer to attend the schools in Shanghai, which is only six hours away by rail, or else they have already come West to "Free China". Primary schools are being conducted in Nanking and we are sharing in this work as there are two schools on our campus at the present time.

2. I know after consultation with the heads of the various units that our staff will stand one hundred per cent against returning to Nanking during this emergency period. I might add that even some of the staff members in Nanking are expressing great uneasiness at this time and some feel that they cannot stay longer, in fact one of the staff is already in Hongkong on his way West. Academic life is practically impossible under existing conditions.

3. It is physically impossible to move our staff, their families and the equipment back to Nanking at the present time. In the first place, we cannot go down the Yangtze River and to attempt to take our staff by air to Kunming and then up the coast from Hongkong would cost a tremendous sum. I think you may have had information that the busses and trucks in this part of China are in such great demand that people have been waiting two or three months for a place.

4. It would be economically impossible to continue the work that we have started in West China and which we feel has a very important place in the life of the nation today,

0444

2-9-39

Dr. Garside - 2

and at the same time attempt to conduct even a limited amount of academic work in Nanking. We do not have sufficient funds to run an institution in two places.

During the past few days I have called a meeting of the Deans and the heads of the various units as well as the western staff members, to consult with them concerning our stay in Chengtu. It was the unanimous agreement of the entire group that the time has not yet arrived for us to think of returning to Nanking and they all agreed that we should put our efforts into developing the work on this campus.

We are very glad that Dr. Decker, Mr. Cressy and Bishop Ward, who is chairman of our Emergency Executive Committee, have been with us for the last few days and have asked them to take our greetings to you and the members of the Board of Founders when they reach the United States in the near future. I feel sure that they will be able to give you a clear picture of the work we are doing and the attitude of our staff during the present situation.

We shall send you in a few days the minutes of the meeting which was held on February 4th, including the proposed budget for the year 1939-1940.

With best wishes,

Sincerely yours,

*Y. G. Chen*  
Y. G. Chen

YGC:MT

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2-9-39

Dr. Garfield - 2

and at the same time attempt to conduct even a limited amount of academic work in banking. We do not have sufficient funds to run an institution in two places.

During the past few days I have called a meeting of the Deans and the heads of the various units as well as the western staff members, to consult with them concerning our stay in Chicago. It was the unanimous agreement of the entire group that the time has not yet arrived for us to think of returning to banking and they all agreed that we should put our efforts into developing the work on this campus.

We are very glad that Dr. Decker, Mr. Treacy and Bishop Ward, who is chairman of our Emergency Executive Committee, have been with us for the last few days and have asked them to take our greetings to you and the members of the Board of Trustees when they reach the United States in one week's time. I feel sure that they will be able to give you a clear picture of the work we are doing and the attitude of our staff during the present situation.

We shall send you in a few days the minutes of the meeting which was held on February 14th, including the proposed budget for the year 1938-1939.

With best wishes,

Sincerely yours,

*[Handwritten signature]*  
W. O. Chen

WOC:ML

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MAR 6 1939  
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THE UNIVERSITY OF NANKING

Nanking, China

New York Office:  
150 Fifth Avenue  
New York, N. Y.

February 14, 1939

President Y. G. Chen  
The University of Nanking  
Chengtu, Szechuan, China

Dear Dr. Chen:

Enclosed herewith are the minutes of two meetings: first, those of the joint meeting of the Representatives of the Boards of the four Colleges Working in Chengtu (we have held these minutes until the Finance Committee of the Associated Boards could meet and take formal action regarding the recommendations) and second, the minutes of the Finance Committee held on February 10, in which you will find inclusion of the approval of the recommendations of the joint meeting.

Mr. Garside has already informed you by China Clipper letter and by cable that the grants from the Reserve Funds were made and that the work on the Science Building could be begun.

Sincerely yours,

*J. F. Parker*  
Assistant Secretary

JIP:VW  
Enclosures 2

Copy to Miss Priest

0447

February 17, 1939

President Y.G.Chen  
University of Nanking  
c/o West China Union University  
Chengtu, West China

Dear President Chens

Let me acknowledge receipt of your letter of January 10th. In this you endorse on behalf of the University of Nanking, the appeal of the Universities' joint council for funds for the erection of the second science building on the West China campus.

During recent weeks, we have been interchanging letters and cables which we hope have now cleared this matter to everyone's satisfaction.

We are grateful for the fine spirit shown by all of the institution in Chengtu in dealing with this common need.

Very sincerely yours

B A GARSIDE

BAG:CW

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February 21, 1939

President Y.G. Chen  
University of Nanking  
Chengtou, Szechuan, China

Dear Dr. Chen:

Your letter of January 10th was waiting for me when I returned this morning from a trip to Philadelphia. It was good to hear from you and to know that everything is progressing so well in Chengtu.

With the help of Dr. Lobenstine and others connected with our office, an effort is being made to analyze the entire Nanking mailing list with a view to making the best possible individual approach in soliciting funds, in the hope of securing larger amounts than have been coming in. It has not been easy this year to raise money because there have been so many other demands on the American public. However, our Emergency Fund is coming along nicely.

We are in serious need of the pictures which you said you would send. I believe you would find it a fine investment of time and film if you would have someone go about among the students snapping pictures of them in their daily activities - in their dormitories, in the dining hall, in classes, and in their sports. Such pictures should be unposed and as natural as possible. It would also be helpful to get a series of photographs of staff members.

Personal records of interesting experiences also would help us. My efforts are bent entirely towards making the University of Nanking appear as a vital and living institution which has surmounted great difficulties and is doing a magnificent work. For this reason I have asked you for pictures and publicity material which will have a strong human interest appeal.

I have found it possible to secure fellowships for Chinese students on the same basis that fellowships are being granted to refugees from Nazi Germany. Already one such fellowship has been accepted by Mr. John Kao of the West China Chemistry Department. I believe that if you care to nominate some young member of our staff there would be an excellent chance to secure for him financial assistance in an American university. This type of thing is particularly attractive to university communities, and has the double virtue of training a leader and at the same time creating the possibility of close future relationship between Nanking and an American university. Yesterday I had a conversation with the dean of the Graduate School of the Univ. of Pennsylvania which I wish had taken place a few weeks earlier so that there might have been time to approach you for a nomination. I think it would be a good thing if we had on file here in this office a list of the people, with full credentials, whom you can recommend for fellowships in the United States. We may not be able to secure any more this year, but there is always the chance that something might turn up.

Although I am enjoying my work here greatly, I frequently wish that I were with you in Chengtu. With best wishes,

Sincerely yours,

Oliver J. Caldwell

OJC:cs

0449

March 1, 1939

President Y. G. Chen  
The University of Nanking  
Chengtu, Szechuan, China

Dear Dr. Chen:

The attached minutes are those of a meeting of the Executive Committee of the Associated Boards held on February 17, 1939.

The most important item discussed at the meeting was the report of the Subcommittee on Greater Unity. You will note that no action was taken other than enlarging and reappointing the Committee for further study.

Sincerely yours,

Secretary

JIP:VW  
Enc.

Copy to: Miss Priest

0450

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Via China Clipper

The University of Nanking, 150 5th Ave., NYC  
March 7, 1939

Dr. Y. G. Chen  
Dr. William P. Fenn  
The University of Nanking  
Chengtou, Szechuan, China

*Asky Chen*  
*3/27/39*

Dear Friends:

We have been struggling for a considerable time with this question of trying to find suitable candidates for the Department of Foreign Languages at the University of Nanking. There have been numerous applicants, but not until this last week have we succeeded in securing any which we feel are qualified and which we can recommend to you.

The papers included herewith concern three applicants: (1) Mr. Allen Spitzer (2) Mr. Lleyd Hayn (3) Miss Margaret Blankenship. Miss Blankenship's papers have just come in this morning and I have not had an opportunity to really check up her qualifications, but I am sending the information along so that you may have her in mind while you are considering the other two.

It would be difficult for me to try to decide between Mr. Spitzer and Mr. Hayn. Both seem to have fine qualifications for the position, and while there is some variance in their personality and preparation, the total impressions in both cases seem to be about equal. As far as I can discover, both of these men have a real desire to make the teaching profession a life work, and they are not wanting to go to China for the purpose of doing something other than the position for which they might be appointed. In order to check my own impressions regarding them, I have had both Mr. Caldwell and Miss Ward go over the papers, and both have been able to meet Mr. Spitzer personally. It is interesting that both have had the same reaction in that they feel that both of these candidates are amply qualified and will fit into the situation as they know it from their own experience at the University. In fact, both Mr. Caldwell and Miss Ward made the same remark, that the two would make a great team; and in this regard, it is too bad that we are not able to use both of them.

After interviewing numbers of possible candidates whose papers I have not sent on, I more than ever feel that these two particular men are very worthy of consideration. Both of them have other possibilities facing them and, of course, would like to know how this turns out as soon as possible. If you are favorably inclined toward either one of these, I think it would be well to cable so that we may make arrangements with the preferred one before he has to decide in regard to any other position. A very brief cable would suffice in case you want us to make arrangements with either one of the applicants. I should think simply "Appoint" and the name of the one selected would be sufficient to indicate your desire.

The possibility of getting Timothy Pfeiffer has been explored, but opposition on the part of his family and tentative arrangements already made to go to the Near East make his availability quite out of the question.

I do hope that one of these candidates will prove acceptable, for we have had a very difficult time finding any one who really fills the various requirements as these two gentlemen seem to do.

Sincerely yours,

*J. L. Parker*  
Assistant Secretary

JIP:VW  
Enclosures

P.S. Please pardon the rather congested form in which the information is given. This has been done in order to conserve space and to send the material to you by Clipper mail. We have condensed the information as copied from applications and letters of reference as much as possible.

0451

March 16, 1939

Dear Dr. Chen:

Thank you for your letter of February 9th. In this you summarize some of the most important factors with reference to the question as to whether the time has yet arrived for the return of the University to its original campus in Nanking.

We are glad to have this clear and concise summary and will share it discretely with the members of the Nanking Board of Founders.

As yet we have not received the minutes of the February 4th meeting, but will look forward to having them in hand, together with the 1939-40 budget, within the near future.

We are all glad that Dr. Decker, Mr. Cressy, and Bishop Ward have been able to visit Chengtu this winter, and will look to them for information and leadership in our meetings and discussions later in the spring.

I wrote some weeks ago to the Presidents of all the Colleges now working together on the West China campus asking for general information as to your plans for next year, particularly from the standpoint of growing cooperation. I trust that these letters reached you promptly, and that we will be having replies during the next few weeks.

With all good wishes, I am

Very sincerely yours,

Dr. Y. G. Chen  
University of Nanking  
c/o West China Union University  
Chengtú, Szechwan, China

BAG:MP

0452

學大陵金京南  
UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
CHENGTU, SZECHWAN, CHINA

March 16, 1939.

Dr. B. A. Garside,  
Associated Boards for China Colleges,  
New York City.

Dear Dr. Garside:

Your letter of January 24th addressed to the four presidents reached us on March 13th and I wish to acknowledge it today without going into great details. We shall need to consult together and send you a more complete reply after the presidents have an opportunity to study conditions.

Since the beginning of plans for a correlated program in China, the University of Nanking has been among the first to express willingness to cooperate with all Christian or government institutions for the furtherance of Christian education throughout China. This same attitude has been part of our program during these days in West China. We have made every possible effort to cooperate fully with the institutions on this campus and believe some progress has been made especially in certain departments. The library and some of the administrative units are cooperating as fully as facilities permit, while courses are being offered for all students whenever it is possible to do so. There are obstacles that must be met - one being the great need for a uniform calendar before classes can be combined to any great extent.

We are interested in the request for information concerning cooperation in Chinese Cultural Studies. Cheeloo University has not brought their department of Chinese Cultural Studies to Chengtu, so the only institutions are West China Union University and the University of Nanking. We have repeatedly extended to our host overtures of our willingness to work out wider cooperation along these lines, but the fact remains that the two institutions are doing different types of work. In both a fairly large part of the funds are used for the instructional program, but whereas we are emphasizing research work, they are conducting a museum. Please be assured that we are very glad to continue to offer our facilities and staff for any program of mutual benefit to both institutions, but we feel as guests that we must not press for radical changes.

You will be interested to know that a committee composed of the president and two representatives from each institution has been set up and we hope through this group that closer cooperation may be worked out. I can assure you that we will do our best to promote cooperation among the various institutions on this campus. You must keep in mind, however, that our situation in Chengtu is very different from that in Shanghai, where all institutions are refugees - even St. Johns being unable to use its own campus. In Chengtu we have a host institution, with five guest institutions and the initiative must be taken by the host. Another important factor will be the fact that all the institutions will be widely scattered when the day comes that we may return to our own centers. We will do our best but it is a delicate question for any guest to attempt to impose drastic changes or to inaugurate cooperative measures.

Sincerely yours

*Y. G. Chen*  
Y. G. Chen.

*Stencilled*  
*V. W.*  
*Ach 5/15/39*

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學大陵金京南  
UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
CHENGTU, SZECHWAN, CHINA

18th March, 1939

INDEXED

Dr. B.A. Garside,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
NEW YORK CITY, U. S. A.

Ad 5/15/39

Dear Dr. Garside:

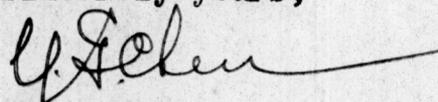
Your letter of January 23rd, enclosing a letter from Mr. Hoover, about relationships with Dr. Ma, has been received. Last summer we expected Dr. Ma to return to the University of Nanking and it was arranged that he would come to Hankow while I was there attending a meeting of the People's Political Council for a conference before proceeding to Chengtu. At just that time he received an urgent request to share in some work in Honan province which was along the lines of his studies. He felt it gave him an opportunity to do practical work, so we reluctantly gave him a leave of absence for one year. We are in touch with him continually and have suggested that he wind up his work as soon as possible and return to the University. He has written that he hopes to come back to the institution but feels that he must complete the work that has been started in Honan, so it is quite uncertain whether he will be with us for the next semester.

Since Mr. Hoover has written to you specifically on this particular question, will you be kind enough to tell him that for the time being we would like very much to have him continue his contribution directly to the University for the work that Dr. Ma was doing in local government projects. When Dr. Ma returns to the institution for regular work this fund will enable him to continue his studies and will very definitely strengthen the work that we are carrying in his absence. In case Dr. Ma prefers to continue in government work we intend to have other staff members carry on this project and hope that Mr. Hoover will be willing to continue the grant to the University and not directly to Dr. Ma.

When you write to Mr. Hoover will you please express to him our deep appreciation for his continued interest and help throughout these years. We are very glad to have his expression of sympathy for China as a nation and particularly for the institution as we try to carry on under heavy handicaps. We are very anxious to retain Mr. Hoover's interest and help for the University and feel it would be a great mistake for him to be linked up entirely with an individual who may not be connected with the institution permanently.

With best wishes,

Sincerely yours,

  
Y.G. Chen

YGC:MT

0454

March 15, 1939.

Dr. Ma Pab-an, formerly Ma Wen huan - recently changed his name.

My dear Dr. Ma:

I understand that Dr. Liu has been in communication with you and has made arrangements with you concerning the courses for the coming semester, which will commence March 21st. As yet we have had no definite word of your plans.

Yesterday we received a letter from Dr. Garside, secretary of our Board of Founders in New York, enclosing a letter from Mr. Hoover who was making inquiries about your work. I will quote from this letter which was sent to Dr. Garside dated January 18th:

"I have heard from Dr. W. H. Ma, formerly connected with Nanking University, for whose work I have been contributing something to the University each year, to the effect that he is now engaged in government work, placed directly in charge of the reorganization of local government along the lines of his research work while with the University. While I regretted in one way to have him leave the University, it seems to me that he is now in a position to do the same high quality of work but to extend his sphere of influence over a much larger field. If in your correspondence with Dr. Chen you receive any contrary advice, I should be pleased to have it.

In Other words, I have the impression that the work of Dr. Ma is being carried on along the lines desired by the University of Nanking, and if I am wrong in this impression, I would like to be set straight."

I anticipate the pleasure of having you return to the campus again, and hope it may be possible to continue some work that will interest Mr. Hoover in order that he may maintain the same support as in the past.

I regret that circumstances made it impossible for you to carry out your plans and go to Hankow, and from there to Chengtu, as was originally planned, but hope your experience in Hunan has proved of value to you. Although our remuneration is low, I hope you will consider the greater security that is offered by a private institution as being of value to offset the difference.

Please let me hear from you at an early date.

Sincerely yours,

Y. G. Chen.

0455

March 24, 1939

President Y. G. Chen  
University of Nanking  
Chengtou, Szechwan  
China

Dear President Chen:

The Missionary Education Movement of the United States and Canada is anxious to secure the cooperation of Dr. Wei and his Department of Visual Education in making motion pictures for educational purposes in this country. This constitutes an important opportunity for service not only to the cause of the Church, but to China. You will no doubt be hearing from various sources of the activities of the American committee which is directing the work of the Missionary Education Movement. I am writing to tell you that I have suggested that the University of Nanking is the agency in China best fitted to cooperate with the Movement in this country.

We are hoping that the University of Nanking may find it possible to send us, as soon as it is convenient, a series of the pictures that have been taken by the men under Dr. Wei's direction. It seems to me that such pictures would be exceedingly valuable as propoganda material for the University of Nanking in particular, and the China Colleges in general. I am taking the liberty of writing Dr. Wei personally in this matter, and I am also hoping that he will be able to send us still photographs suitable for use in publicity.

You will find enclosed with this letter a copy of our latest Nanking publicity bulletin. I am afraid it is rather out of date, but we have received very little information from either Nanking or Chengtu this year regarding the activities of the University.

With best wishes,

Sincerely yours,

Oliver J. Caldwell

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University of Nanking  
Chengtu  
March 25, 1939

INDEXED

*Write Bates*  
*6/1/39*  
*7/20/39*  
*+ 7/21/39*

Dr. B. A. Garside  
Associated Boards for China Colleges  
150 Fifth Avenue  
New York City, U. S. A.

Dear Dr. Garside:

We have received a letter recently from Dr. Bates in Nanking, calling our attention to the constant demands for the use of our property. He writes the following paragraph:-

"I have spent the equivalent of whole days in meeting Japanese requests for use of property. The most insistent was from the military police now in the Judicial Yuan, who desired the Gardens for drill and exercise grounds. Their arguments and pressure were very hard to meet, and at one time seemed to end in threats that it would be difficult to protect people who refused to cooperate with those responsible for law and order, particularly for the protection of foreigners and civilians from the soldiers. But this stage of the problem finally passed over when I persisted in refusal (a term too courteous for some western patriots, I fear, though they would have to do the same under our circumstances), with reasonable backing from the American Embassy; and a young officer whose family is in America and who studies the Bible himself, was convinced that our major purpose and outlook is the welfare of the people without political connections. At the most difficult time I had to promise that I would ask my superiors whether they would consider rental of property under guarantees satisfactory to the American Embassy. I told them there was little hope while the war is in progress. But your Committee in Chengtu or that in New York should probably give me some sort of communication saying that they wish to maintain the property as that of a neutral owner without political complications of any sort; but will observe the situation carefully and consider changes at a suitable time. Please don't let this wait too long, for I might need it badly on some occasion. Refusal, but a manner of reasonableness -- seems to be the formula."

Will you kindly prepare and send to Dr. Bates an official letter following the suggestions that he has made. We would like this to be signed officially by the officers of the Board of Founders, who are the real owners of the property. Will you please send us a copy so that we may know that it has been done. I would suggest that you send Dr. Bates duplicate copies by different mails. As it may take a short time for the letter to be prepared and forwarded from New York we are sending a letter from the Emergency

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3-25-39

Committee in Chengtu, which may be of some value to Dr. Bates temporarily, but the formal letter should come from the Board of Founders and as soon as it reaches him the one from Chengtu will be destroyed. Thank you very much for this favor.

A few days ago West China Union University presented to the University Joint Council a request for approval of an appeal to be sent to you for funds for their own Library. We are very glad to approve of this appeal and have assured the authorities in West China that it has our hearty support at this time. I am writing to you to make one point clear: we feel that this appeal must not be given precedent over the appeals for our current needs. In every group to which this has been presented on the campus it has been made clear that this money is to be secured from sources outside the regular channels. Mr. Fahs was very enthusiastic in helping to prepare the appeal, feeling that it would be possible to secure from foundations enough money to meet the needs on the campus for this purpose. When the appeal was sent for the Chemistry Building we all were very glad to agree that it should be the first charge against all emergency funds and accepted this decision as meeting a need for all institutions on the campus. We feel that while the appeal for aid for the Library is of importance for West China Union University that it should not take precedence over other items in the emergency appeals. I am sure the authorities of West China Union University will make this point clear to you as it was a condition of the approval passed at the meeting of the Joint Council.

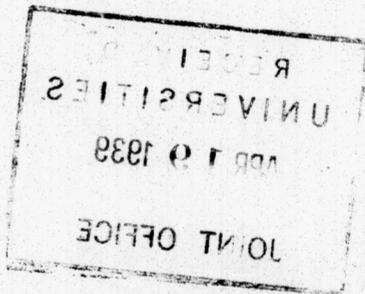
We are working on the list of items to be included in appeals for next year and in accordance with Mr. Evans' request will send to you a list of the needs for rehabilitation in Nanking. I hope to have this list in the mail by the 1st of April. At the same time there are a number of items which we feel would be beneficial if included in the joint appeal from all the institutions cooperating on the campus. We shall hope to have that list sent you at the same time.

With best wishes,

Sincerely, yours,

Y. G. Chen

Vgc;mt



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VIA CHINA CLIPPER

University of Nanking  
Chengtu, Szechuen, China  
March 27, 1939.

UNIVERSITY OF NANKING

APR 1 9 1939

JOINT OFFICE

ack 4-24-39

Mr. Joseph I. Parker,  
Associated Boards for China Colleges,  
New York City.

My dear Mr. Parker:

Your letter of March 7th enclosing the papers for three applicants for the vacancy in the Department of Foreign Languages reached me a few days ago. Dr. Fenn has given the matter careful consideration and will be writing to you directly as well.

Mr. Allen Spitzer: We have sent you a cable this morning as follows:

"Appoint Spitzer"

which was in accordance with your suggestion in the letter. Mr. Spitzer seems to us to have better qualifications for the work than Mr. Hayn and we have ruled out Miss Blankenship entirely. Please proceed to have Mr. Spitzer appointed in the regular way by the Board of Founders, and arrange to have him reach Chengtu in September. The calendar for next year is not yet determined and cannot be until the government makes a decision about military training. We shall keep you informed, but it is likely that the college year will open in September and Mr. Spitzer should be here at that time. By ordinary mail we will send fairly full particulars concerning outfit, route etc. for him to follow.

Mr. Lloyd Hayn: We respect your judgment that Mr. Hayn is a valuable man for our department but some of his statements do not indicate that he has much interest in missionary service. During these years it seems of great ~~importance~~ importance to have staff members who are primarily interested in the mission cause. Dr. Fenn is writing about Mr. Hayn, but we do not feel we shall consider him at this time.

Miss Imogene Ward: The same mail brought us the resignation of Miss Ward which creates another vacancy in the department. We wish it had been possible for her to have come to this conclusion earlier in the year, but will try to make the best of it and plan for her work. It seems to Dr. Fenn and others that it is important to have one woman in the department and we shall appreciate very much if you will seek another well qualified woman for this vacancy, sending the papers to the field as in the case of Mr. Spitzer.

Miss Margaret Blankenship: We are not interested in her application on two points. In the first place, she is too young. Twenty-one is too young to come to China during these years, and we feel we must have some one with some experience or at least more training than she has had. In the second place, the statement of her personal habits rules her out in our minds. We must be very careful of the type missionary that is appointed to the mission field.

We appreciate your efforts in this matter and will be glad to hear from Mr. Spitzer concerning any questions he may have about the work or the life on the campus. I think it is clear to you that we are asking you to seek for another staff member, this time a woman who can fill the vacancy caused by Miss Ward's resignation.

Sincerely yours,

*Y. S. Chen*

0459

UNIVERSITY OF NANKING  
Office of the President  
Chengtu Szechwan

*File jc*

Via CHINA CLIPPER

28th March, 1939

Mr. Oliver J. Caldwell,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
NEW YORK CITY, U. S. A.

INDEXED

Dear Mr. Caldwell:

Your cablegram has reached us and we are very much interested in your proposal. We have written immediately to Dr. Wei to enquire if it is possible for him to secure the reel of the Mount Omei film and any other that may be of interest to the American public. You ask for a film "Nosu", but this word does not mean anything to any of us and we do not know if it is garbled or whether you have anything in mind. It will take a little time to work out with Dr. Wei the duplicates, secure the terms and have the films shipped to you, but we shall try to get them off at the earliest possible date.

Since the arrival of your cablegram we have been giving very serious thought to the possibility of producing a film that will depict the life and activities of our institution in West China. As soon as it is possible to secure the help of someone to work out a story we shall hope to start planning the film. If it is of interest to the Associated Boards and to the Missionary Education Movement we shall be glad to have some financial aid to meet the necessary expenses.

Thank you very much for your letter of February 21st. We regret very much that we have been so slow in sending you pictures to be used in publicity during this year. We asked one or two of our staff members to do this, but they have had full schedules and it has been put off from day to day. Mrs. Slocum has just returned from America and I am asking her to collect such pictures as may be available on the campus and possibly arrange to have others taken and forward the material to you at regular intervals. I hope this will bring satisfactory results. We will try and gather at the same time some reports which may prove of value to you in publicity work. You have been on the campus and know how difficult it is to write up events when you are in the midst of them.

We are very much interested in your paragraph concerning fellowships. I agree with you that it is too late for us to arrange for our men to come this year, but we shall take this up with the deans and shall forward to the New York office at an early date a list of our promising young staff members who would profit from a year of training such as is described in your letter.

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Mr. Caldwell - 2

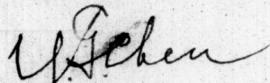
3-28-39

We have just opened the University for the spring semester and, although registration is not closed, we expect there will be about 350 students enrolled in the three colleges. We have just taken in a freshman class of about 70 and are finding a very serious problem with all new students, for they are very badly prepared these days. You may be interested to know that in one of the government examinations held for approximately 10,000 students, only 20 passed according to their first requirements. If this was true of government schools, you will know how difficult it is for all the mission groups to plan to meet this situation.

When we see the normal activities on the campus it is rather difficult to realize that the war is still raging in other parts of the country. As the weather becomes clearer people are rather apprehensive concerning air-raids. I have just heard that the girls' middle schools in the city, including the Canadians' and the Methodist's are planning to move to the country in April. There has been no plan for any of the colleges or universities to move. This part of China has been free from air raids during the last six weeks, but we expect our turn may be coming very soon. We shall be very much interested to hear the results of this year's campaign and hope that you or someone in the office will keep us informed.

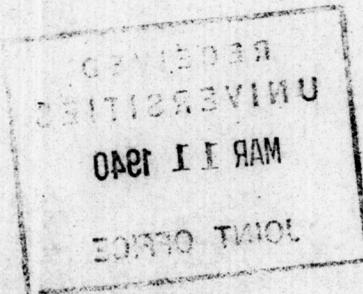
With best wishes,

Sincerely yours,



Y.G. Chen

YGC:MT



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The University of Nanking  
150 Fifth Avenue  
New York City

March 31, 1939

President Y. G. Chen  
The University of Nanking  
Chengtu, Szechuan, China

Dear Dr. Chen:

The enclosed minutes of the Committee on Instruction include the action regarding the appointment of Mr. Allen Spitzer to the Department of Foreign Languages. We were fortunate in having Mr. Spitzer in New York at the time the cablegram came, asking for his appointment, and he was, therefore, able to meet the members of the Committee. All of them were very favorably impressed with Mr. Spitzer, and we are sure that he will make a very fine contribution to the work of the University.

You will note in the minutes the action regarding Miss Ward's resignation. I believe she has already written to you regarding her decision, and it is, therefore, unnecessary for me to go into detail as to the reasons. We know that you regret her leaving the staff of the University, and we are all in agreement with this feeling.

In view of Miss Ward's resignation, I have today sent a cablegram reading:

"SPITZER APPOINTED. WARD RESIGNED. IS ANOTHER APPOINTMENT REQUIRED?"

Since we had sent to you other papers besides Mr. Spitzer's concerning candidates who might be considered if any position was available, we thought that it would be worth letting you know at once of Miss Ward's decision. It so happens that Mr. Hayn, whom we consider a very fine prospect, is going to be in my office next week, and if he is needed and his appointment desired, it will be well for us to reach a decision fairly quickly.

There is sufficient time for letters to reach us concerning the details of Mr. Spitzer's arrival in Chengtu, and we will await your instructions as to the time you wish to have him there before making final arrangements for his travel.

Sincerely yours,

*J. P. Parker*  
Assistant Secretary

JIP:VW

Copies to: Dr. Fenn  
Miss Priest

Minutes enclosed.

0462

April 3, 1939.

Rec'd  
4/24/39

Dr. B. A. Garside,  
Mr. C. A. Evans,  
University of Nanking, New York.

My dear Dr. Garside and Mr. Evans:

We sent you some weeks ago a copy of the proposed budget for 1939-1940 together with a supplementary statement of some of the most pressing needs of the institution. At that time we advised you that a fuller and more complete list would be furnished at a later date and today we are sending you the list of our needs for next year, including the ones already sent to you. This list is all inclusive of the needs for the institution here and in Nanking for the year 1939-1940:

1. Needs for extraordinary purposes -- so-called emergency due to the war:

Required to balance the budget for 1939-40	-	Chinese	\$30,000 00
To restore and increase low salaried staff	-		12,000 00
Strength in colleges - largely equipment	-		14,000 00
Social service projects - all colleges	-		17,000 00
(To establish permanent projects for West China)			
Library books - needed because of high exchange	-		2,000 00
Tutor system - student life activities	-		3,000 00
Transportation of equipment from Hongkong	-		6,000 00
Special travel for officers	-		1,500 00
Maintenance of the University Hospital, Nanking	-	X	60,000 00
Maintenance of the plant in Nanking	-		18,000 00
Return trip to Nanking:			
University group in Chengtu and Jenseo	-		40,000 00
Middle School group in Wanhsien	-		10,000 00
Special administration expenses	-		5,000 00
Transportation - share in united plan	-		10,000 00
Aid for staff and students:			
Staff relief	-		10,000 00
Student relief	-		5,000 00
Additional classrooms or other buildings in Chengtu	-		5,000 00
Maintenance of former social service activities	-		5,000 00
			X
In terms of US currency @ 5:1 - US\$50,700 00.....Chinese			253,500 00

You will note that we have reinstated the item for the return trip to Nanking. This was included in our request sent last year but was dropped from the list by the Board of Founders. Each year we remain in Chengtu adds a bit more equipment, a few more staff and will require a larger amount to return to Nanking. Also the item "special administration expenses" in connection with the return trip was included in the approved items for last year, but when it was voted to give West China Union University three thousand dollars (U.S. currency) from our emergency funds, it changed the allocation of the funds and this item was eliminated as being one that would not be needed for this particular current year.

You may wonder why there are two items for transportation. The first one of 6,000. will cover a specific amount of freight from Hongkong, while the

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4-3-39

... and Mr. Evans:

No. 2.

Second item of \$10,000 00 anticipates a share in the new proposal for the establishment of an agency, possibly a hostel, and a center in at least two cities for the transportation of our freight. Dr. Decker is very familiar with this pressing need and will be able to give full details. We are hoping the cost of the truck and some other capital expenditures may be secured through a joint request, but it will be necessary for each institution to share in the maintenance of the scheme. Although we have no estimates as yet, we would suppose our share might be around \$10,000 00. If the charcoal trucks prove successful, the figure would be reduced materially.

Our staff in cooperation with others on the campus are attempting to start some social service projects that will remain a permanent part of the life of the campus and community. Full reports will be sent to you at a later date but today we will mention only that we anticipate our share will be approximately \$17,000 00. In addition we have various social service activities that we wish to continue and so have listed \$5,000 00 for these smaller items.

In a recent letter from Mr. Evans, we were requested to give the needs for rehabilitation after the war. We have prepared the following list:

2. Rehabilitation - after the war:

Repairs and reconditioning buildings in Nanking:	
1. Residences (each year increases this amount)	80,000 00
2. Other buildings on the campus	20,000 00
Replacement equipment looted - including locks	10,000 00
Replacement of equipment departmentally, due to the trip to Chengtu - breakage, loss etc:	
College of Arts - (books)	4,000 00
College of Science	10,000 00
College of Agriculture	5,000 00
Library - damage by water and mildew	5,000 00
Middle School buildings and equipment in Nanking	30,000 00
Replacement of farms and equipment	80,000 00
Gas Plant - the tanks deteriorate when not used	5,000 00
General contingent for grounds, walls, etc.	30,000 00

In terms of US currency @ 5:1 - US\$55,800 00...Chinese \$ 279,000 00

You will note this is approximately the same list that was sent on August 22d, but there have been a few additions. It will be clear to everyone that every year adds a greater amount for repairs and reconditioning, especially where it is impossible to use the buildings.

We shall be very anxious to hear from you concerning plans for next year, and hope we may continue to count on your support. It is quite clear to all of us that it would have been impossible to continue the institutions during this period without involving heavy deficits excepting for the timely aid received from our supporters in America. As it is we have been able to make steady progress and to carry on our work in a fairly normal way.

Sincerely yours,

*Y. G. Chen*  
Y. G. Chen, President

*Elmer M. Priest*

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File *df*  
20th April, 1939

Dr. W.R. Wheeler,  
The Board of Foreign Missions  
of the Presbyterian Church,  
156 Fifth Avenue,  
NEW YORK CITY, U. S. A.

Dear Dr. Wheeler:

Your letter of March 27th arrived the day before I left for Hongkong to attend a meeting of the presidents of all Christian universities, called by Mr. Cressy. I presume you know that Mr. Cressy is leaving for a year of furlough and he is very anxious to make plans for a united program of correlation before he goes to the States. We find that there are many problems in working out the plan of amalgamation which has been proposed at times. In the first place, we do not wish to leave a cumbersome machine in Chengtu, that will be a great burden to West China and it is quite clear to all three of the Christian institutions that as soon as the way is open we shall leave at once for our own campuses. Steps have been taken to correlate the work of many departments, particularly in the College of Science, where it has been possible to use the laboratories jointly.

I remember Dr. Kiehl and shall appreciate very much if you will extend my greetings to him. I have not seen him for a good many years.

Although you are not connected officially with the promotional work of the university these days, I am sure you are following with much interest the program that has been arranged with the help of Mr. Caldwell under the leadership of Dr. Lobenstine. We understand from a letter recently received from Dr. Lobenstine that your work in the Presbyterian Board is particularly connected with educational institutions, among which is the University of Nanking. We are very glad to know of this link and shall try and keep in touch with you from time to time.

We are sending a set of reports of the university to the New York office, which may be of some interest to you. The cost of postage is so great that we are not sending any more than one set, as it is not certain yet whether they will be of much value. I am sure the office will be glad to share with you any parts that can be used in your own work, particularly in connection with the interests of the university.

You may be interested in one small incident, which demonstrates the work that we are trying to do in West China. Last fall our Horticulture Department was greatly strengthened by the return of Dr. Chang Wen-tsai, who had been studying in England and America

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for three years. Dr. Chang has been working on a project for the preservation of oranges. I am sure you know that Szechwan is a large orange producing province and one of the great difficulties has been the storage and preservation of the fruit. Dr. Chang worked out an inexpensive method, by using a solution of Borax. It has proved very successful and the cost for the preservation of 10,000 oranges is only \$1.20. When the Agricultural Production Promotion Commission received this report, they were most enthusiastic and immediately made a grant to us of \$4,000 to continue this experiment and extend it through a number of hsien in the province. I mention this merely as one evidence of the work that is being done by our staff.

With warm personal regards,

Sincerely yours,

Y.G. Chen

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April 24, 1939

*Ack by Chen  
5/20/39*

Dr. Y. G. Chen  
University of Hanking  
Chengtu, Szechuan, China

Dear Dr. Chen:

We have received your letter of March 27, in which you discuss the appointment of Mr. Allen Spitzer, and other matters concerning the Department of Foreign Languages.

You will be receiving, if you have not already received, the minutes of the committee which dealt with the appointment of Mr. Spitzer. He has been officially appointed, and is looking forward with great interest to going to Chengtu in time for work in September. We will plan the details of his proceeding to China when we have received the particulars which you indicated will come by ordinary mail. We have made a tentative reservation for him to sail on the "Empress of Canada", which leaves Vancouver on July 8 and arrives in Hongkong July 28. If there is any reason to change this date, we can do so later, but bookings on the Pacific are very much in demand and we needed to get the reservation in.

In further reference to Mr. Lloyd Hays: Since writing about Mr. Hays, he visited us and had a long talk concerning the situation. He made a decidedly poor impression than his papers would indicate. In fact, his personality was so much different than I had expected it would be that I was inclined to suggest withdrawing his name. However, he informed me two or three days later that he wished to withdraw his application, which simplified the whole matter; he is, therefore, not available in any case.

I have received Dr. Fenn's letter in which he goes into detail about the filling of the vacancy caused by Miss Ward's resignation. We are at once setting about trying to find suitable women candidates who will fill the requirements suggested in both of your letters.

We are sending this letter in duplicate, one copy by mail via London, and one copy by mail via Hongkong. We would very much to know how these letters get through, and the time it takes by these two different routes.

Sincerely yours,

*J. L. Parker*  
Assistant Secretary

JEP:WV  
Copy to: Dr. Fenn

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April 28, 1939

Dr. Y. G. Chen  
University of Nanking  
Chengtou, Szechwan, China

Dear Dr. Chen:

Last week I spent some time in Ithaca in connection with the annual Cornell-in-China campaign. While there was no question about the sincere interest of many people in that community in the University of Nanking, I have not heard yet as to how much money was raised. I hope it will be a large amount.

It was particularly pleasant to get in touch with some of the Nanking students, as well as Dr. Love and other faculty members who have taught in Nanking in the past.

As I wrote you before, I am interested in securing fellowships for Chinese students to enable them to prepare themselves for the reconstruction period which must follow the end of the war. I discovered that Cornell is already doing a great deal to help Chinese students now on the campus. However, Drs. Love, Meyers, Needham and Moran were all agreed that the University probably would be willing to grant tuition fellowships for additional students from China. It seems to me that if the University of Nanking could afford to guarantee transportation and minimum living expenses, this would be a splendid opportunity for present ties with Cornell to be strengthened, and at the same time to train men who will be very useful later on.

There has been considerable publicity in this country for the Visual Education project and I have found much interest in what is being done in that line. The people at Cornell were particularly enthusiastic, and it is my impression that a man from that department would be specially well received. I suggest that if you have a man in this field, or any other, whom you would like to send to America next year on the understanding that living and transportation would have to be provided, you cable me to that effect, mentioning the number of candidates for fellowships and the departments in which they are interested. This matter has been discussed with Dr. Lobenstine, who is quite sympathetic but insistent that it be clearly understood that the Board of Founders would not be in a position to assume any responsibilities. Following the receipt of such a cable I would be able to take up the matter with the administration at Cornell. It must be understood that no guarantee of success in securing such fellowships can be made, but the prospects are sufficiently favorable to warrant serious consideration. Also, it is possible that first-class students would be able to win further support within a year of their arrival.

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I am happy that there seems to be a good possibility of the University of Nanking cooperating with the Missionary Education Movement in creating motion pictures which will do much for China in this country.

With best regards,

Very sincerely yours,

Oliver J. Caldwell

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University of Nanking,  
Chengtú, Szechuen, China  
May 6, 1939.

Dr. B. A. Garside,  
Associated Boards for China Colleges,  
New York City.

*ack 6/13*

Dear Dr. Garside:

I have just returned from the meeting of the Council of Higher Education in Hongkong and wish to write to you of my general impressions of the meeting.

While I was in Hongkong I spent some time making enquiries from the educational people who there concerning the emergency situation in education in the various areas. I found that in Shanghai in the year before the war there were seventy to eighty middle schools, while now there are about two hundred and fifty with a student body more than three times the size of the former one. Every one of the old schools is crowded and the newly established schools have heavy enrolments. In Hongkong there are now about twelve hundred primary and middle schools, but before this emergency period there were only half that number. This reflects on the program for higher education and indirectly explains the over-crowding of the colleges in the settlement areas. When peace comes many of these middle schools will return to their former districts and a tremendous change may follow. This same situation is found both in North and West China, although in the latter it is not so dramatic. On the other hand there are in the process of development some national policies which will have very permanent effects on Christian higher education in China. In planning for the future of Christian education we must keep these facts in mind.

At present there seem to be three problems that are giving us serious concern:- (1) a possible geographical readjustment after the war - although quite indefinite, yet in the minds of a few something of serious importance to all of us; (2) the effect of some positive national policies which, if not taken into careful consideration now, may lead to unforeseen tendencies effecting seriously the future of Christian education; and (3) Christian education should appeal to every age and our essential problem should be how to work out in our own curriculum, activities and school life, a program under new circumstances to ensure better service and Christian spirit. I am sure you will know that it was suggested at the meeting in Hongkong that the geographical requirements after the war may present a very important situation for us all.

There is another question that occurs to us and that is the placement of graduates from the institutions in occupied territory. We do not know whether this is a serious problem, but it seems to us to be one requiring careful consideration. At present the institutions who are operating in West China - or any section of "Free" China - have no problem of this kind, as the demand for college graduates far exceeds the supply.

Joint Projects: You may learn that the institutions from West China decided not to present any joint projects through the meeting of the Council of Higher Education. Our reason for this decision was the fact that each institution, in response to instructions, had sent at least a month earlier its budget together with requests for special needs for next year to their own Board of Founders. It seemed to us unwise to duplicate these requests at Hongkong. May I say that there is an understanding among the presidents and the institutions that a large part of the funds that are granted to us will be used, as far as possible, for the furtherance of

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cooperation on this campus.

At the meeting in Hongkong we felt it was almost impossible for the entire group to study the individual budgets of each institution. In the first place, the time was too limited and in the second place, it would be very awkward for anyone of us to suggest that another institution should make drastic cuts. Because of these facts it was decided that budgets should not be presented through the Council of Higher Education, but should be handled individually through each institution's Board of Founders.

Plans for cooperation in Chengtu: The four institutions on this campus have been making a careful study of the needs and ways of cooperation. We have been rather slow in making known our plans as it seemed to all of us important to have a definite proposal and understanding among ourselves. Beginning next fall we are planning to have a common calendar, and there has been organized a joint committee which will meet regularly as well as the organization of the presidents into a smaller committee. The deans and department heads are working over their courses and making plans for two years, having in mind the elimination of all courses that can be combined. It will take time to work this out and some departments will show greater progress than others, but we are confident that much can be accomplished along these lines. For instance, the departments of Chemistry are offering this spring courses in Industrial Chemistry, given to all students interested in such courses with a carefully planned program using the combined efforts of the professors of the different institutions. In this way the students will receive the benefit of the specialized lines of the various instructors. You will see from the enclosed report that there are various ways in which we are cooperating already on the campus, and I shall not take time to repeat all of them, but merely call to your attention that definite steps have been taken to bring about closer cooperation for all now working on the campus.

Purpose of all institutions: It was quite clear at the meeting of the Council that we all stood for three principles: (1) religious freedom; (2) academic freedom; and (3) loyalty to the National Government. Every institution represented at the meeting was convinced of the need to maintain these three principles and even went so far as to say that if the day of outside interference came that they would close their schools rather than abandon their loyalty to these three principles.

Situation in Nanking: I feel there are some important developments in the situation in Nanking that should be brought to your attention, although we do not anticipate there is any immediate solution for them. My purpose in writing to you at this time is to keep before you some of the urgent problems that we are facing. One of our staff members has just reached Chengtu, having made a careful survey of conditions in Nanking and I am quoting part of his report to me together with various remarks sent to us by Dr. Bates.

"There are a number of serious problems facing the committee in Nanking. One is pressure is being exerted to open the University. A second is the possibility of taxation by the puppet government of all mission property, including our University. A third problem is the new regulation requesting all schools to register with the puppet government, otherwise schools will be closed. The whole question of registration is being discussed by the various missions concerned but to date no agreement has been reached. If the University finds they must register for the small schools being conducted on the campus, they plan not to register in the name of the University.

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Adding to the uncertainty is the action of the puppet government ordering members of the International Relief Committee to leave the city and the arrest of six Chinese members of the Committee. (Note; a letter has just arrived stating these men were released on April 22d having been in prison since December.)

Further uncertainty is caused by the invitation of the government to all men between the ages of thirty and forty to enlist to fight the guerillas. It is feared that this may cease to be just an invitation and may become compulsory. Should this take place it would not materially effect the University since most of the workers are either over forty or are women. It might affect the attendance of the Farmers' Institute. The committee in Nanking is unanimous in its feeling that as long as this condition of uncertainty exists, it is unwise for schools of higher education to open in Nanking.

The Japanese have placed wooden plaques on all foreign property, stating it is foreign property and should not be molested. From this it is hoped that the Japanese are planning to recognize foreign property and be more careful than they have been before. Chinese property, if desired, is confiscated. Minimum repairs are being made to property but nothing more at this date."

Dr. Bates has written concerning the proposed regulations for schools:-  
"They were drawn up by a joint educational commission including four prominent Japanese, one of whom was in charge of education reorganization in Manchuria and told the Catholics that they would follow here the same lines as in Korea and Manchuria. We do not think the rules for private schools and for cultural bodies are finished yet. The present program does not show the problem of textbooks, political education, etc. Our friendly Japanese pastor tells us that is to be concentrated mainly in the primary schools, which they reserve for citizenship training. I should add that there are well over 5,000 persons in Christian schools in Nanking today, mostly primary. The new rules are frankly based on the Kwomintang rules, which most churches accepted, but they are more severe in some points, and of course the whole setting and atmosphere are different. But what shall we do? If we defy them, there are the risks of imprisonment of teachers and principals, a black eye for all future educational work after present forcible closing or equivalent pressure on children, and further hostility against all Christian work and missionaries and other workers. If we yield, we have perhaps given away more and earlier than necessary, and we have before us the probability of acting some degree as assistants to the New Order in East Asia (which of course we all do through taxes, payments for water, light, and transportation, and the like) You cannot have a newspaper or even listen to the Chungking radio without supporting the present regime in a very practical manner. Parents are very eager to have their children in Christian schools, even unsatisfactory ones, rather than in the Municipal schools as at present conducted. Part of that feeling will disappear if we also have to fit into the regime in some measure. So far as we can tell, the judgment of most of the responsible Chinese in the schools and churches is that we should hold out when and where possible for independence, but in the last issue should not abandon the field of education entirely to the government..... We have been strongly urged by Christian people to undertake at least a junior Middle School next autumn on behalf of the general Christian constituency. Though we are thinking and watching, we are not prepared to make a recommendation at this time in regard to a middle school program."

I have reported these statements rather fully in order that you may have before you the full facts concerning Nanking and will know how impossible it is for us to consider returning at the present time.

Sincerely yours,  
*J. Shen*

COOPERATION OF THE FOUR CHRISTIAN INSTITUTIONS  
IN WEST CHINA

(A report made by President Y. G. Chen, representing the four institutions: West China Union University, Cheeloo University, Ginling College and the University of Nanking to the Council of Higher Education of the China Christian Education Association at their meeting held in Hongkong, April 17-22, 1939.)

COOPERATION

On behalf of the four presidents of the Christian institutions in West China, I have been asked to make a report of the progress of cooperation in Chengtu. Since February, the four presidents have been meeting regularly and there have been four meetings, all with one hundred per cent attendance. At these meetings plans have been discussed for the cooperation and correlation of all the work on the campus. There are some specific items of cooperation that may be of interest at this time:

1. The Library: During the past few months we have been trying to work out one system in the library which will serve all the staff and students on the campus. The rooms have been re-arranged, new tables and chairs are being added and each institution will share in the circulation work. In addition various institutions are helping with specific services;- for instance, the University of Nanking is in charge of the reference book department to serve all staff and students using the library.
2. Chemistry Building: The science laboratories are seriously crowded and it has become necessary to erect a building to solve this problem. The building is being erected with joint funds and will be used by all the institutions sharing in the cost of the construction. It will be one of the permanent buildings of West China Union University.
3. Finance: At present it has been possible to install a unified system of accounting for all four institutions and to have the control under one leadership. All accounts are kept separately for each school but we feel it is a wise step to have the same system used as it enables comparisons to be made without difficulty and assists in the control of budgets.
4. Class work: The deans and heads of departments have been meeting regularly to work out correlation of courses. It is hoped that plans can be made to prevent duplication of many courses which are now given by the institutions. This will be particularly true of advanced courses, which may be combined more easily than the first and second year courses. Courses have been offered in Industrial Chemistry which are being given by the professors of all institutions. In this way the students receive the benefit of the specialized lines of the individual instructors. It is an experiment this semester but we hope it may lead to further correlation of courses of this kind.
5. Student activities: The University Health Clinic is being supported jointly by all institutions and is rendering a very fine service in caring for the health of the students. They are employing two full-time and two part-time doctors as well as a number of nurses.

All the institutions are sharing in athletic activities and will hold a joint Field Day. The grounds are used by all the institutions.

The religious activities are planned to include all students and staff and joint services are held each week. In addition there are separate chapel services in the various dormitories. The Christian students of the five universities on the campus have organized into an association and have been very active during the past year.

6. United Hospital. There has been very thorough going cooperation, which is practically amalgamation, of the three hospitals in the city. They serve not only the hospital work but also the academic work which is being carried under the three medical colleges now in Chengtu. Both the administration and the instruction are conducted under cooperative auspices.

TRANSFER STUDENTS:

As a result of the plans for cooperation there have been a good many transfer students between the various institutions. It should be remembered that the guest institutions arrived at different dates and commenced their year of work under different conditions. This has resulted in separate calendars and has not made possible the closest cooperation for students who wish to take courses in the different institutions. This will be changed next year as plans are already underway for a common calendar, to enable students to easily elect courses in any one of the cooperating schools. In spite of these difficulties the following statistics will show the number of students who have elected some course in another institution than their own for the fall and spring semesters of this year:

	Fall Semester		Spring Semester	
	Students	Credits	Students	Credits
Ginling in Univer of Nanking	39	179	21	134
Univer. of Nanking in Ginling	8	30	16	51
Ginling in West China	16	42	13	42
West China in Ginling	21	63	9	38
Univer. of Nanking in West China			1	2
West China in Un. of Nanking	28	155	24	129
	<u>112</u>	<u>469</u>	<u>84</u>	<u>396</u>

In addition all Cheeloo University students and soochow University students are enrolled as regular students of West China University, taking all their courses under west China Union University. special record is kept of the students under each individual institution, but West China Union University is responsible for all class work. In the above statistics, the numbers given for West China include students from Cheeloo University and soochow University.

In comparison with the reports given from the institutions in Shanghai, we feel this makes a very favorable showing.

JOINT COMMITTEE AND PLANS FOR FURTHER COOPERATION:

A joint committee has been organized with three representatives from

each institution and in addition since February the presidents have organized a special committee which meets regularly. The purpose of these committees will be to bring together common interests and to make definite plans for closer cooperation. We feel it will be possible to report definite steps have been taken when the Council holds its next meeting. In addition to the common calendar, which is being planned for all the institutions, we shall hold entrance examinations for all institutions on a cooperative basis.

JOINT PROJECTS:

The Christian institutions in Chengtu are most grateful to the Council of Higher Education for the contribution of Chinese \$14,000 00 which has been given to assist with the joint projects:

1. Fifth Year Training Course for Teachers
2. Library facilities
3. Laboratory equipment and supplies for joint use

In making plans for the future of the work on the campus our institutions have followed a different plan from that of our sister institutions in Shanghai, but we hope you will consider that the results even for the last two semesters are in no way less encouraging.

Since the Board of Founders of each institution requested that budgets and special requests should be presented not later than April 15th in New York, all the schools have already forwarded their individual budgets including the emergency requests, directly to their own boards. Instead of presenting one general request from the four institutions, we have chosen to send our requests individually, but it is understood among us that a large part of the emergency grants, if made, are to be used for the purpose of bringing about closer cooperation and to further joint projects on the campus. Therefore, at this time we are not presenting a joint budget for the next year either to this Council or through them to the Associated Boards in New York, as we feel it would be duplication and might lead to misunderstanding.

We have been somewhat slow in formulating our program of correlation, but we feel it has been worthwhile to take time to make careful studies of the needs of each institution and the ways in which we may all serve each other in the best. We are now planning for a period of two years and believe it will be possible to work out a program that may show our deep desire for real cooperation on the campus in Chengtu.

UNIVERSITY OF CHINA  
APR 11 1939  
HONG KONG

May 15, 1939

President Y. G. Chen  
University of Nanking  
Chengtu, Szechuan, West China

Dear Dr. Chen:

Let me thank you for your letters of March 16th and 18th.

The former is in response to my letter of January 24th, addressed jointly to the Presidents of the four universities cooperating on the West China Union University campus.

We are grateful for the information which you and the other Presidents have sent, and are gratified to note the large and growing amount of cooperation which you have been able to work out.

Let me thank you also for your statement "Guest Institutions on the Campus of West China Union University" which you attach to this letter. I am sharing it with the other members of our executive staff, particularly those interested in publicity and promotion.

Your letter of March 18th deals with the problem of maintaining Mr. Hoover's direct interest in, and support of, the work of the University of Nanking, now that Dr. Ma has shifted his interest to other lines of work indirectly related to the University. We all recognize the complications which sometimes arise when a donor's interest is tied too closely to an individual rather than an institution. We will try to see what we can do to keep Mr. Hoover interested in the University of Nanking primarily, rather than Dr. Ma as an individual.

With all good wishes, I am

Very cordially yours,

B A GARSIDE

BAG:GW

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**INDEXED**

May 16, 1939

Dr. Y. G. Chen  
Miss Elsie M. Priest  
University of Nanking  
c/o West China Union University  
Chengtou, Szechwan, CHINA

Dear Friends:

Copies of the Finance Committee meeting minutes are enclosed herewith which I later discussed with Mr. Banton who approved the actions taken therein.

Death of Mr. Russell Carter - Unfortunately I could not go to the funeral of Mr. Carter as it was held Monday afternoon and I found that an appointment previously made could not be changed. I did, however, write to Mrs. Carter immediately and received a beautiful personal note which must have cost a struggle to write during such a period of sorrow and bereavement.

We have all been distressed at the manner in which Mr. Carter had gone to pieces since his retirement. As a matter of fact, a few months before he retired from the Presbyterian Board there were signs of his losing his grip. To my mind it was purely the inability to take up other things and carry on after retirement. His whole life and energy were devoted to the missionary enterprise, and to be bereft of that contact and obligation wore him down. He was a fine man and we regretted to see him go.

Budget 1939-40 - The figures as set forth in action F-1046 tell their own story. The decrease in Endowment Income is because of the falling off of income on mortgages and bonds called, necessitating a lower rate of income. It is obvious, however, in appropriating the total of \$40,000.00 and including \$15,000.00 of special gifts that some portion of these special gifts must be derived from emergency askings, such portion decreasing the amount in "e" proportionately. These figures, of course, are preliminary and await the final action by the Board of Founders, at which time we will write you further if there are changes.

Authority to Disburse Emergency Funds - This is a routine matter authorizing the treasurer to transmit to the field any emergency funds available.

Investments - Under this heading might be classed also "Consideration Investment Portfolio" and "Report on 2348 Seventh Avenue." After having refused to consider the use of common stocks as an investment medium, the Committee has broken away and authorized the purchase of American Tel. & Tel. common stock. There is no question in the mind of anyone familiar with the list but that the stock is of more value than any of the bonds sold, aside from the Home Owners Loan Corporation. The approval to use North American common in the Hoover Trust Fund is also an innovation, but again the investment formerly held is of the worst medium with no chance of coming back. At least it gives us some sort of income with an opportunity of appreciation.

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Dr. Chen  
Miss Priest

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It might be said further regarding 2348 Seventh Avenue that a revised offer has been received for the property, but it has been turned back with instructions to modify the terms more to the liking of the Board of Founders.

Statement Covering the Use of Property in China - It will be seen that this is an effort to give Dr. Bates some backing when approached about the use of the Nanking property. We sincerely trust it will be effective. A committee, however, will have to work out some statement which will fully cover the situation.

Very truly yours,

C. A. EVANS

CAE/B  
ENCs.

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INDEXED

May 18, 1939

Dr. Y. G. Chen  
University of Nanking  
c/o West China Union University  
Chengtou, Szechwan, CHINA

Dear Dr. Chen:

We received your letter of April 3rd listing extraordinary needs due to the emergency in China.

We all worked on these lists with Mr. Parker making a consolidated summary showing the emergency requests as related to the current budget for 1939-40. As all of the field budgets were revised to show income at 5 to 1, the emergency requests for balancing the budgets were all greatly decreased. The splendid work which the Chinese Government has been doing in maintaining its credit and the stability of its currency would seem to warrant placing 5 to 1 as the limit we can expect for the coming year. Even this may have to be modified in the meantime.

As the sole purpose of our effort here in America at the present time is to maintain these Colleges as nearly as possible at full working strength, the rehabilitation needs after the war will of necessity come under a different classification.

As a result of the Finance Committee meeting, a special committee was appointed to study these budgets and report later on both regarding the emergency requirements and the deficit in current expenditures.

This will require a great deal of thought before the June Meetings of the Board, at which time you will hear further of what progress has been made.

Very truly yours,

C. A. EVANS

CAE/B

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學 大 陵 金 京 南  
UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
CHENGTU, SZECHWAN, CHINA

ack. 7/6/39

20th May, 1939

also see letter  
of 6/8/39 for Chen

Mr. Joseph I Parker,  
Associated Boards for China Colleges,  
150 Fifth Avenue,  
NEW YORK CITY, U. S. A.

Dear Mr. Parker,

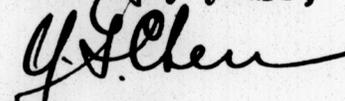
Both copies of your letter of April 24th have reached us. The one by air through Europe came on May 15th while the one by air through Hongkong came on the 20th. I have noticed that there is just about this amount of difference in the mail by way of Europe and by way of Hongkong.

We note that Mr. Spitzer has a sailing on the Empress of Canada, which is due in Hongkong on July 28th. It is still not clear when the colleges will open, but we are hoping to have definite word from the government within the next few days. As soon as a date is fixed we will send you a cable to the office in order that you may be guided in making any adjustments or new plans. For the time being we would suggest that Mr. Spitzer should plan on this sailing, but in case school does not open until October 1st, that an effort be made to delay his sailing for a month.

It is very interesting to all of us that you came to the same conclusion about Mr. Hayn that was reached by the members of the field. We hope you will be able to find some candidate who will meet the requirements in accordance with the letter sent you by Dr. Fenn. I am sure you will let us know by Clipper mail as soon as this appointment is made, as you will realize that it is very important for us to know definitely concerning the staff for next year.

With best wishes,

Sincerely yours,

  
Y.G. Chen

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THE UNIVERSITY OF NANKING  
150 Fifth Ave.  
New York, N. Y.

May 23, 1939

Dr. Y. G. Chen  
Dr. William P. Fenn  
The University of Nanking  
Chengtu, Szechuan, China



Dear Friends:

In response to your request to find another candidate for teaching English to replace Miss Imogene Ward, I am sending herewith two sets of papers of candidates who may fill the requirements. We are sending Dr. Chen's copy of the letter by Clipper mail. Dr. Fenn's copy is going by air mail via London. Whichever one of these arrives first, will you please share with the other person concerned?

These papers are being rushed off to you so that you may receive them before the close of school, and before any of you leave Chengtu. We have not had time to get replies from the references given. However, the evidence from papers and conference seem to indicate sufficient merit to send the material on at once.

Miss Kees. Unfortunately, I have not had an opportunity to have a personal interview with Miss Kees. She is living in California. On the other hand, I have had access to the files of the Presbyterian Personnel Department, and have talked with people there who have known Miss Kees personally. These all point to a high recommendation of Miss Kees. She seems to have had graduate work sufficient to measure up to a Master's degree, although apparently she has not actually taken such a degree. She has also had several years experience, as well as having a China background. I understand that her father was a secretary of the Y.M.C.A. in Canton for a number of years, and that Miss Kees herself, in addition to living in Canton, took some of her preparatory work at the Shanghai American School. All this points to a steady and matured personality, and I should think she would answer the request that some one of sufficient maturity be considered for this position.

Miss Banta. Dr. Fenn may remember Miss Banta. She is a sister of Baldwin Lee, who some years ago was at the head of the Department of English at Lingnan University. Miss Banta tells me that she attended a conference in Peking in 1937 with her brother, at which Dr. Fenn was present, and the three of them were together on the train from Peking to Shanghai. From the educational qualification of Miss Banta, it would seem that she has the training for teaching English. She makes a good impression, and I would not hesitate to recommend her from these two viewpoints. Also I can see no reason why a Chinese girl would not fit into the position providing she has the necessary qualifications. Miss Banta is a citizen of the United States, being an adopted daughter of an American lady who does missionary work among the Chinese in New York City. Miss Banta has been raised in America and, except for her two or three years experience at Lingnan, has spent her entire life in this country. This may create certain complications, but not insurmountable ones, I believe. There is one bit of evidence, however, that points to a problem which might make this particular person difficult. Her record at Lingnan indicates that she has some neumatic tendencies, and the experience of the authorities at the University in connection with her was not altogether happy. How much of this was due to a local situation, I cannot tell, but there was indication of some difficulty being experienced there. Miss Ward is very much impressed by Miss Banta and thinks she fits into the requirements very well indeed. I cannot, however, send on the papers to you without calling attention to the indications of what happened at Lingnan. The difficulties were sufficient so that she was not continued on the staff there.

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May 23, 1939

I had hoped to have an additional set of papers to send on at this time from Miss Joan Warnshuis, but I have not had a definite reply from her as yet. Miss Warnshuis is a graduate of Vassar College of two years ago, and since that time, has taken her Master's degree in Social Science and Political Science. She is a very strong personality, and has very real reason for being considered. She is a niece of Dr. A. L. Warnshuis, Secretary of the International Missionary Council and former missionary in China. Miss Warnshuis is convinced that her field of work should be in China, and she is equipped to teach English and has had interesting and helpful experience after leaving college. If her papers should arrive within the next few days, I will forward them by next week's Clipper mail.

In the meantime, if you decide that Miss Kees fills the requirements and you wish to have her appointed, I should know by cable. Miss Kees has already planned to spend this next year in Japan and China with friends that she had made when she was in the Far East. She has her sailing already arranged for June 30 and in any case expects to carry out her plans if this appointment at the University of Nanking does not materialize. However, if she is to be appointed for a regular five-year term, her preparations for her trip will be quite different than for just a year's stay in Japan and Eastern China, and she will need to know sufficiently before sailing to make the necessary adjustments.

I have gotten the impression from some source which I cannot now recall that Dr. Fenn expects to go to Japan to meet his family this summer. If this is true, it is possible that Miss Kees can see Dr. Fenn in Japan for any detailed arrangements about proceeding from Japan to Chengtu. The circumstances, however, would make it a bit difficult to postpone a final decision of her appointment until she got to Japan, owing to the changed arrangements and in regard to equipment and preparation for a five-year stay rather than a one-year stay.

<sup>try</sup> I shall await your verdict with interest, and when it is received, I will ~~write~~ to complete any arrangements requested with as much speed as possible.

Sincerely yours,

Assistant Secretary

JIP:VW  
Enclosures

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INFORMATION REGARDING MISS MARGARET KEES

Name: Margaret Catherine Kees Date of Birth: Dec. 7, 1908  
Present address: West Grant St., Healdsburg, Calif. Permanent address: Same.  
Citizen of United States Place of birth: Portland, Oregon  
Race: white. Single.  
Full name of father: Marion Andrew Kees Living? No.  
Full name of mother: Edna Maude Kees Living? Yes.  
Address of mother: West Grant St., Healdsburg, Calif. Is a homemaker. Age: 57.  
Nationality of mother: U.S. Citizen. Member of Methodist Church.  
Attitude of family: sympathetic.  
Personal problem prevent your going to field? Only an emergency in connection with my mother.  
Relative in missionary work: Father - YMCA secretary in China.  
Height? 5 ft. 8 inches. Weight? 135 lbs. Physical disabilities? none.  
Use of alcoholic beverages? Occasionally light wine when abroad when guest. Tobacco? No.  
Applied for life insurance? No. Date of last physical examination: May 1936  
In debt? No. Any dependents? None.  
Home obligations? Irregular contributions to mother. Estimate of college expenses except clothes: roughly \$3,500. Percent you earned? about 50% How? telephone operator, waitress, stenographer.

School	Date of Entrance	Date of Leaving	Date of Gradu'n.	Degree Rec'd.	No. in Grad. Class	Your Class Stand-ing	Your Gradu-ating Honors	Subjects	
								Major	Minor
Shanghai Am., H.S.	Sept '23	Je '24							
Portland, Ore., H.S.	" '24	Jan 25							
San Francisco, H.S.	Jan. '25	Jan 27	Jan '27	Dip.	500	?	Honor	History	
Whitman Col., Wash.	Sept '27	- '30	Je. '31	A.B.	100	7	Magna Cum Laude	History	English
U. of So. Calif.	Sept '30	Dec. 30							
Healds Business College, S.F., Calif.	Sept '31	Mar. 32						Univ. Grad.	Sec. Course
College of Pacific, Calif.	Sept '32	Je. '33						Teachers'	Credentia
San Francisco Theole. Seminary, San Anselmo, Cal.	Sept '33	Feb '34							
Univ. of So. Calif. San Francisco State College	Summer '35	'38 (Audit)							

Class achieved is circled below:

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20  
 Pre-college school years college graduate work

Best work in what courses? Social sciences, languages, and English.  
Other educational advantages? Lived in Asia, for eight years; two years ago spent a year in India, China, Japan.  
Subjects able to teach? English and ~~xxx~~ Social Sciences.  
Bible training? 1/2 year Seminary, at San Anselmo, Calif.  
Modern languages studied? Spanish and French How long? 2 years, 4 years.  
Languages other than English you speak freely? I have not spoken them since college but understand French well.  
Estimate of your ability to acquire languages? Very quick in Spanish and French.  
Books, not required, read in past year of most interest to you: "Red Star Over China" - E. Snow; "The Tyranny of Words" S. Chase; "The Importance of Living" & "My Country and My People" Lin Yutang; "Days of Our Years" Van Passenp "Inside Europe".  
Periodicals you read regularly: "Sierra Educational News", "English Journal", "Time", "Harpers", "Saturday Review of Literature", "The Nation", "The New Republic".

General Experience

Extra-curricular experience in college or school; Athletic letters in basketball, swimming.  
Social Fraternity or sorority? AXO, Secretary. Member of Phi Beta Kappa.

General Skills:

<u>Had actual experience</u>	<u>Ability to Assume Major Responsibility</u>
Leading Worship Services x x 0	Directing Social Entertainments
Counseling Individuals	Organizing Games and Sports X
Teaching Bible Classes	Keeping Accounts
Leading Discussions or Forums	Purchasing Supplies
Guiding Committees at Work	Using a Typewriter X
Training Others to Do Things	Office work X
Promoting Mission Programs	Director Student Publications X
Raising Funds 0	
Speaking in Public 0	
Playing Musical Instruments	

Note: The five skills underlined above are the ones in which Miss Kees is most competent.  
 0 indicates items she dislikes doing.  
 X " " " likes doing.

Church work experience: Taught School of Missions 1934-35, Healdsburg; taught at Kodalkanal School, South India while on leave 1936-37, various Christian Endeavor classes; taught School of Missions in San Francisco, 1933.

First hand experiences in following relationships: Racial? Personal friends among Chinese, Japanese, Negroes. Industrial? San Francisco Telephone Exchange. International? Lived abroad for 8 yrs.

Work Experience

Temure From To	Position & Character of Work	Employer	Address	Salary
Dec. '26 Sept. '27	Teleph. operator	Sunset Office	San Francisco, Calif.	\$80-90
Sept. '27 Je. '30	Waitress	Whitman College	Walla Walla, Wash.	\$250 yr.
Jan. '34 May '34	Salad, pastry maker, waitress	Gussie Meyer	Carmel, Calif.	\$60 a mo.
Sept. '32 Je. '33	Pub. Stenographer	Grace Carter	College of Pacific Stockton, Calif.	\$40 mo.
Sept. '34 -	Teacher	Healdsburg Union H.S. Dist. (Lyle Wentner)	Healdsburg, Calif.	\$1350-1980

Any objection to use of your present employer as a reference? No.

Religious Life: When first join the Church? Where? China Denomination? Community (Presby.)

Now a member of Healdsburg Community (Meth.-Presby.) Your personal thought of Jesus:  
 Jesus is the Light, the Way that guides us to a more socially, responsive, and spiritual life. His example and precepts are our daily inspiration. His way teaches us the true brotherhood of mankind and delivers us from our weaknesses and wrongdoings.

Helped others to a personal commitment to Jesus Christ? Only indirectly in work. Your practice in personal prayer? Personal communion. Use of Bible? In connection with year book of prayer. For study? Irregular.

Appointment: Why are you considering foreign service? As a matter of fact, I had given up foreign service the last two years due to family obligations that have since been solved.

How long desired to be missionary? 1930- Student volunteer? No.

Books re: to missionary work you have read; Laymen's Inquiry Report, various mission study books on China, India, Japan. Religious periodicals? Irregular. Religious books influenced you most in last 2 yrs? Studies in comparative religions. Work preferred? Teaching. Preparation for it? University training, Calif. Secondary Credential, Washington State Credential, 4 1/2 yrs. experience in high school, 1/2 year reader for college English Dept. Field preferred; China  
Accept appointment elsewhere? Doubtful. When could you leave? At once. Prior to this opportunity had arranged to go abroad a year for study- 1939-40. Enter missionary work permanently? Uncertain  
Applied to any other Board? Presbyterian.